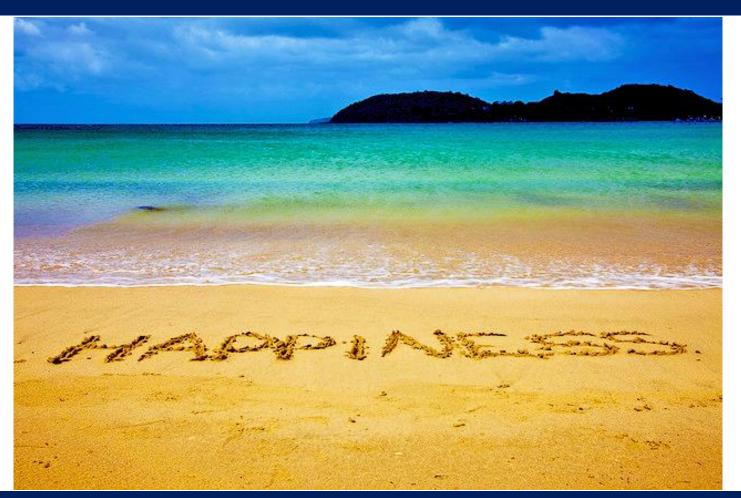
## 'Wellbeings Lead Well Being'



Associate Professor Nina Fotinatos, Centre for Learning Innovation and Professional Practice





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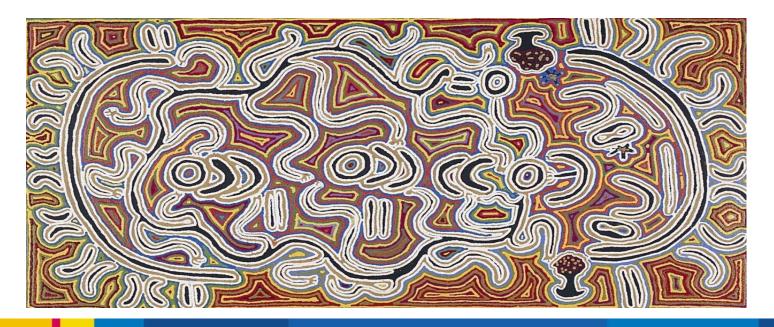


THE





'The University of Canberra acknowledges the Ngunnawal peoples as the traditional custodians of the land upon which the University's main campus sits, and pays respect to all Elders past and present'







## Overview







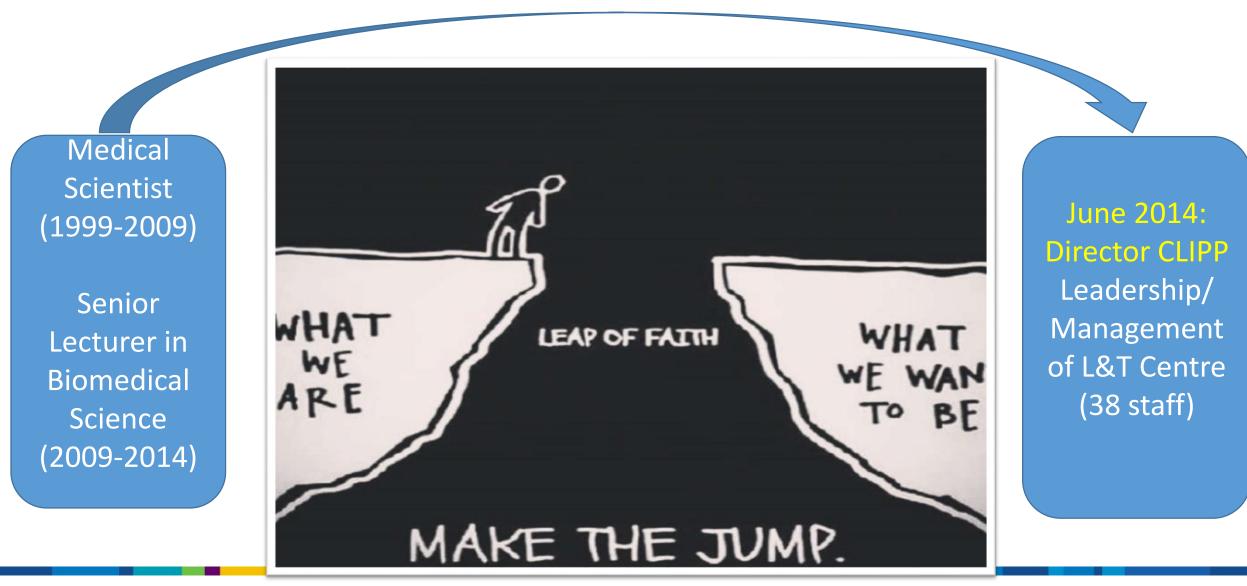


## Part 1: Personal Challenges and Context



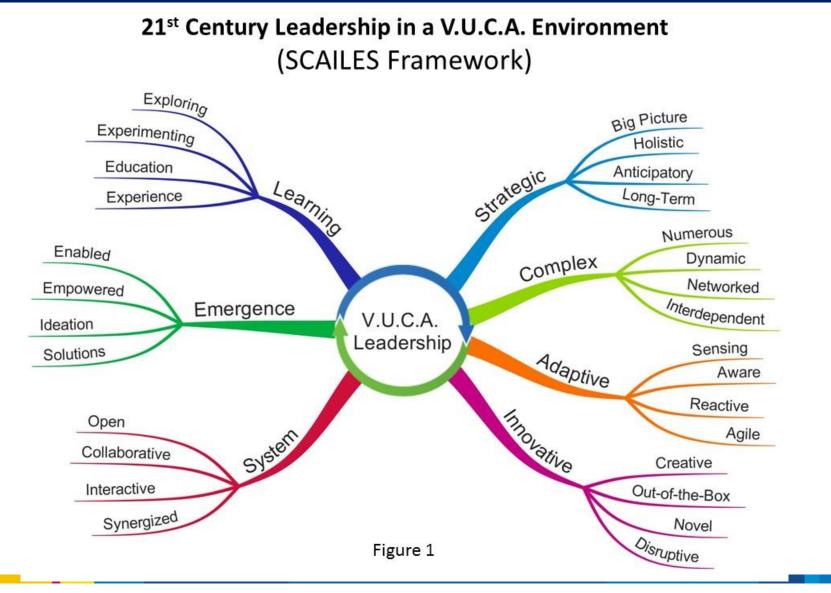


# Leap of Faith





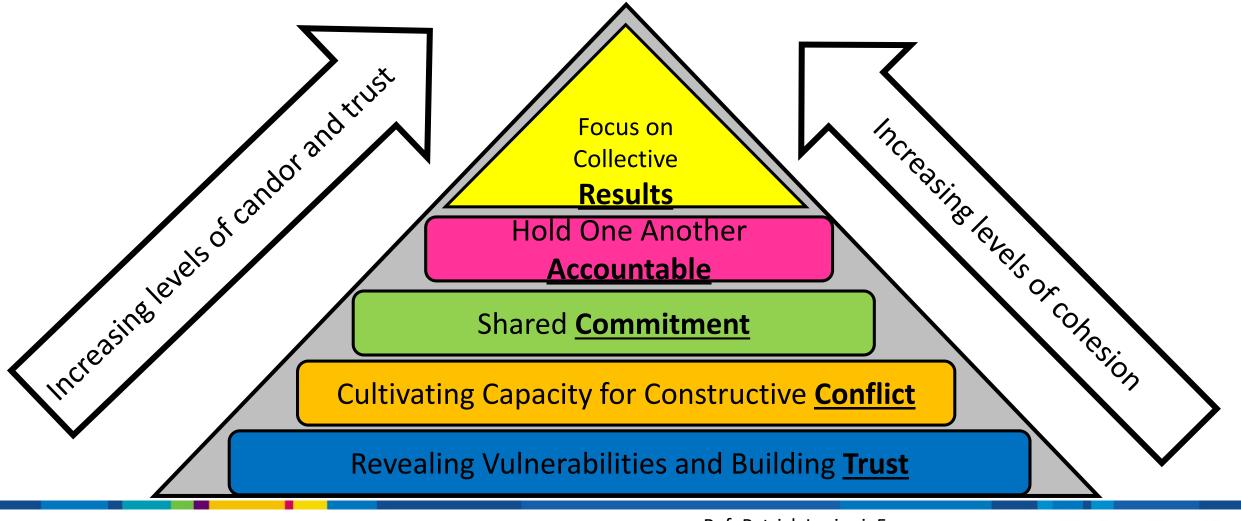
## VUCA (Volatile, Uncertain, Complex, Ambiguity) Leadership





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## New Role: New Focus



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Ref: Patrick Lecioni, 5 Dysfunctions of a team



# Challenges! Challenges! Challenges!

Managing staff who do not want to work (at all)

Managing difficult and poor performance that effects faculty relationships and centre functions Managing false accusations and personal attacks on character

> Managing bullying and destructive behaivour



## Personal Exhaustion and Impact





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# Part 2: Unleashing the Power of Confidence: Strength Based Perspectives and WellBeing





## Strength Based Perspectives in Psychology

'Strengths are not an opportunity to shine; they are an opportunity to contribute'

'With every challenge, focus on your strengths to get you through'

Reference: Robert Diswas-Diener; Portland State University, Oregan, USA.





## Centre for Positive Psychology at UoM: Lee Waters (1)

How do we do wellbeing in an evidenced based way?

Learning in schools is a deeply emotional process; It is more than just academic success

Your well being can change from minute to minute Without being mindful of your well being, how to provide support and proper leadership of those around you to support students and staff in our workplaces?



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Reference: Professor Lee Waters (UoM)

## 'SEARCH' Theory: Lee Waters (2)



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## Leadership Resilience Program: Donna Anderson

# How to we Manage our Personal Wellbeing to Become a Resilient Optimal Leader?

- Assist in the development of psychological wellbeing through identification of values and goal setting
- Leader Optimism: Changing Mind Sets
- Building Wellbeing & Resilience
- Individual and group coaching

Ibeings Lead Well Being

• Encourage self reflection and growth



## 'Wellbeings Lead Well Being': Anabelle Knight

#### **Program Pillar:**

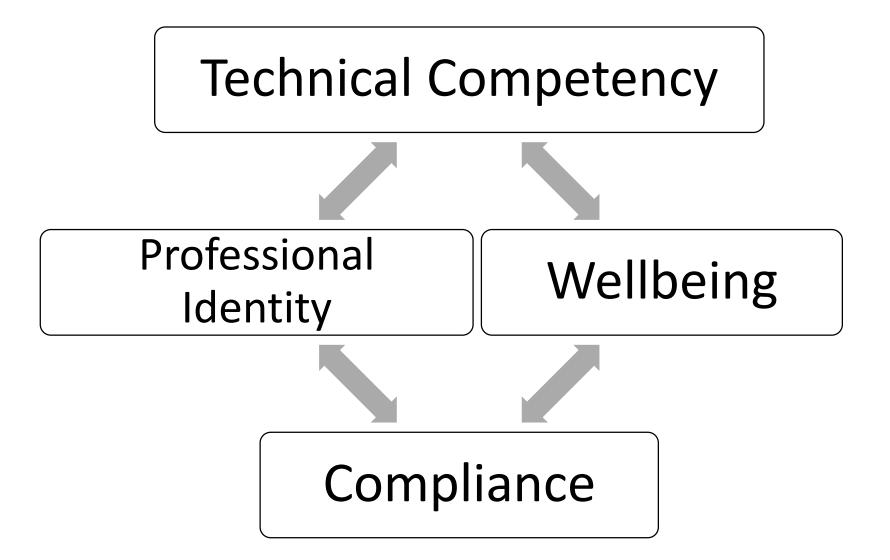
- Emotional regulation
- Quality Conversations
- Growth Mindset
- Goal Setting
- Trust
- Individual Differences
- Collaboration

#### **Strategies Include:**

- Coaching
- Mentoring
- Peer Observation



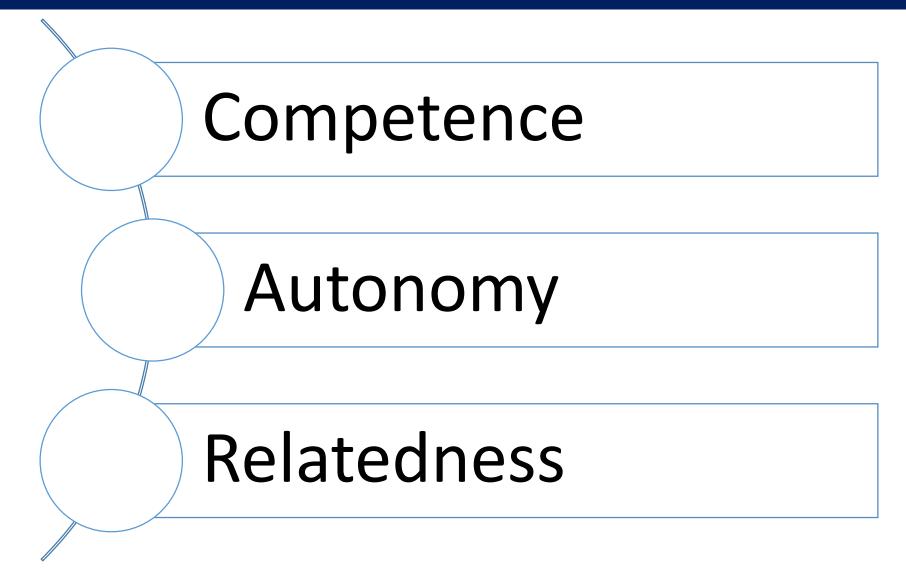
## 'Wellbeings Lead Well Being': Anabelle Knight







## 'Self-Determination' Theory: Annabelle Knight







## 'HOPE' Theory: Annabelle Knight







# 'HOPE' Theory

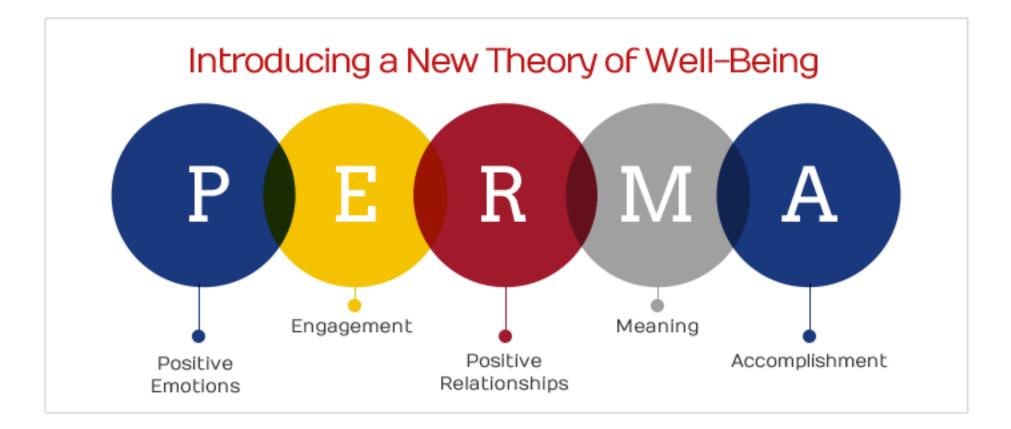
Where also is evidence that building hope among employees enhances the organizational mission. For instance, Lovallo (1997) found that when employees had high levels of optimism, they were more likely to "scale up" from cognitive operations to group behavior. In other words, employees invested more cognitive energy in individual tasks that contributed in turn to larger unit or group goals within the organization. In short, such positive, hope-related thoughts enhanced the task completion climates of the organizations.

Book Title: Handbook of Workplace Spirituality and Organizational Performance, Second Edition
Robert A. Giacalone and Carole L. Jurkiewicz,
M. E. Sharpe, Armonk, New York, London, England (2010)
Chapter: Research on Hope and the Workplace, Page 243, Link online <u>here</u>



Wellbeings Lead Well Being

## 'PERMA' Theory: Annabelle Knight





Reference: CADAD 2011



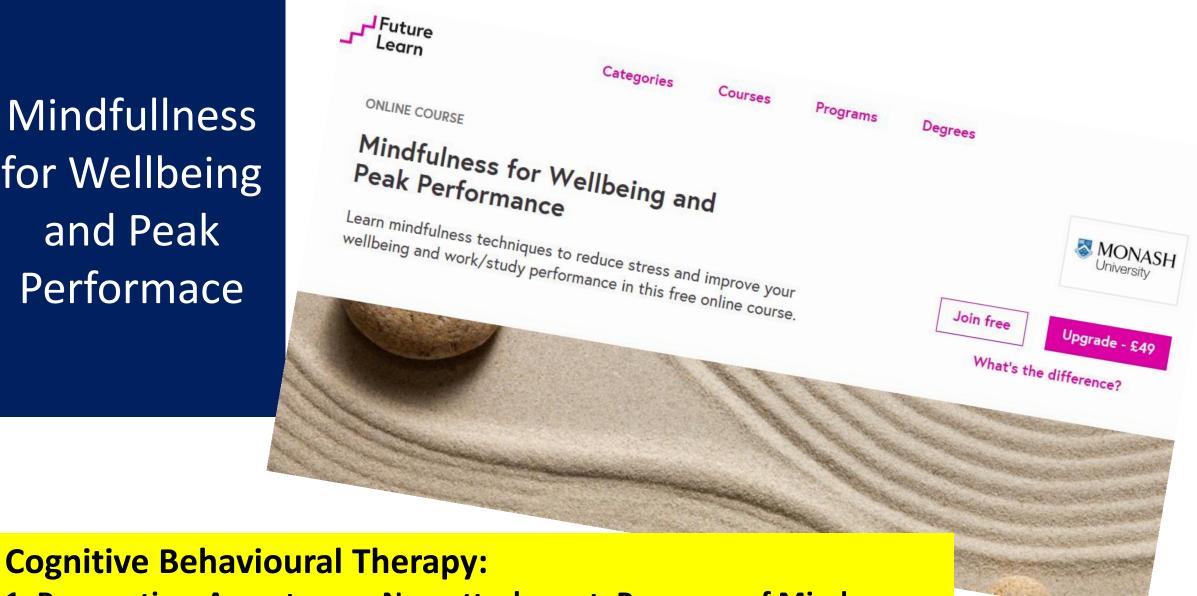


# Part 3: Harnessing Wellbeing Frameworks





Mindfullness for Wellbeing and Peak Performace

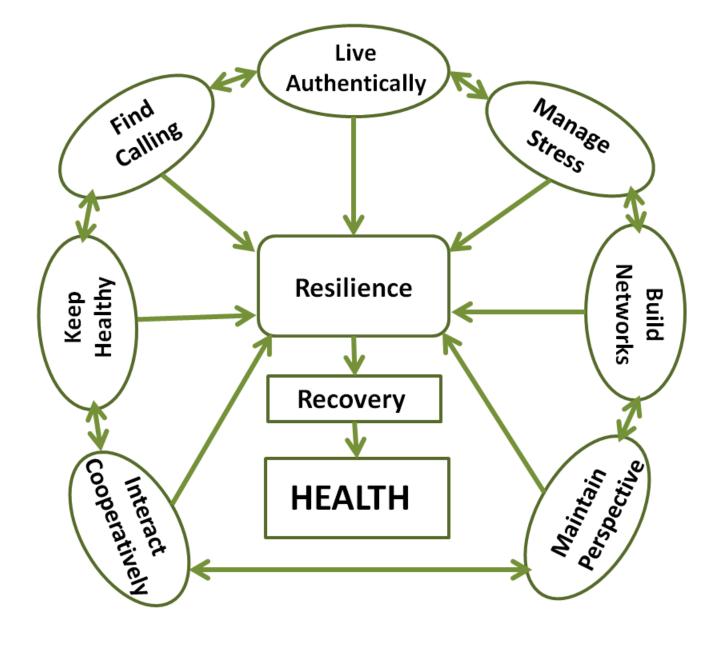


**1. Perspective; Acceptance; Non-attachment; Presence of Mind** 





Resilience @ Work Scales





See reference



# Emotional Intelligence (EQ-I 2.0)





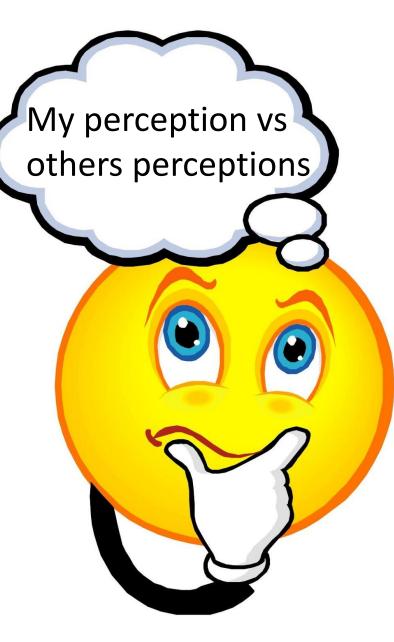
See reference



3

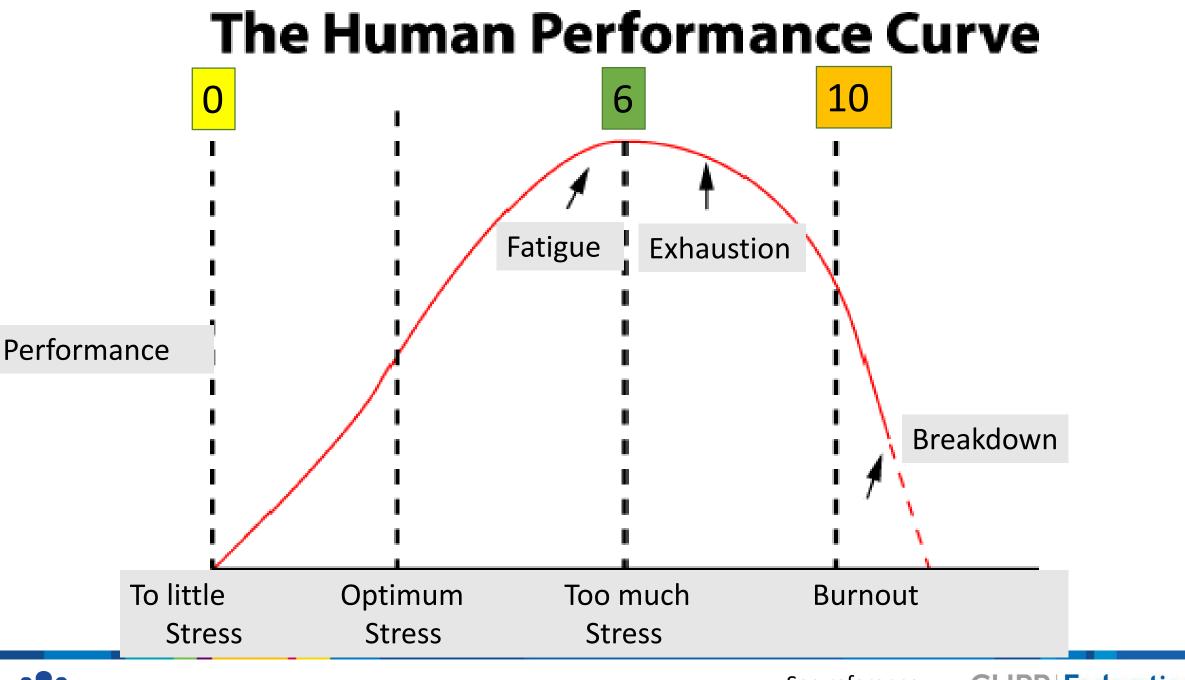
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Self Reflection on key domains identified through EQ-Survey









Wellbeings Lead Well Being

See reference



## Moving on



Federatio

CLIPP



# Thank you to CADAD Executive for the opportunity



# Any questions?

## **Acknowledgements & Appreciation**

- 2016 Council of Australian Directors of Academic Development Professional Development Grant
- 2016 CADAD Executive Team





## References

- Permah: <a href="https://www.authentichappiness.sas.upenn.edu/sites/default/files/PERMA.png">https://www.authentichappiness.sas.upenn.edu/sites/default/files/PERMA.png</a>
- 'Leap of Faith' image: <u>http://www.truthinsideofyou.org/wp-content/uploads/2015/03/leap\_of\_faith.jpg</u>
- 'Resiliance @ Work Scales' image: <u>http://d4462130.u92.platformpublishing.com.au/wp-content/uploads/2011/08/RAW-Scale-Model.png</u>
- 'Emotional Intelligence' image: <u>http://www.psycholawlogy.com/wp-content/uploads/2012/11/image21.png</u>
- VUCA Leadership Model; <u>http://www.doncio.navy.mil/uploads/0520EWI95573.jpg</u>
- Australia Map: <u>http://australiamap.facts.co/australiamapof/AustraliaPhysicalMap.png</u>
- Acknowledgement to Country: <u>https://www.canberra.edu.au/about-uc/reconciliation/indigenous-acknowledgement-and-welcome-to-country</u>
- Indigenous Art: <a href="https://c479107.ssl.cf2.rackcdn.com/files/40740/width668/wgt9r83t-1391569569.jpg">https://c479107.ssl.cf2.rackcdn.com/files/40740/width668/wgt9r83t-1391569569.jpg</a>
- Image of lady cartoon: <u>https://wpclipart.com/people/female/happy\_lady\_T.png</u>
- Image of sad lady cartoon: <u>http://content.mycutegraphics.com/graphics/emotions/girl-sad-face.png</u>



